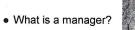
NEOTEC Fieldwork Educators as Leaders: Motivating Yourself and Others	
June 9 & 10, 2010	
Dr. Peter Langton	
Leadership Dynamic	
How many of you want to be supervised? How many want to have a good supervisor?	
Conference Materials:	
• www.neotecouncil.org	

Leadership

- There are many ideas and opinions about what good leadership is.....even what leadership itself is.
- Look around your tables for statements about what others have said about leadership.

Leadership

- How do you define leadership?
- What is a leader?





• Is there a difference?

Leadership Defined:

• The process of influencing others

(Vroom & Jago, 2007)

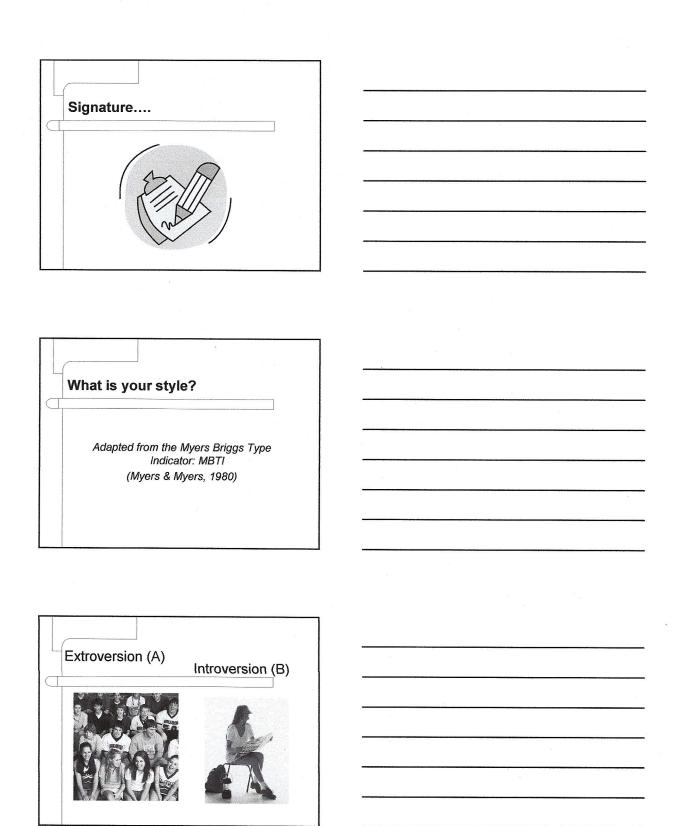
Climbing to Success Leadership Skill Enhancement And Development Self Awareness

How are you getting feedback?

- Leadership development takes active involvement
 - By you!
- A 360 degree tool is one of the best ways to give live, focused, feedback
 - Leadership Practices Inventory: LPI (Kouzes and Posner, 2003)

• The true leadership question:

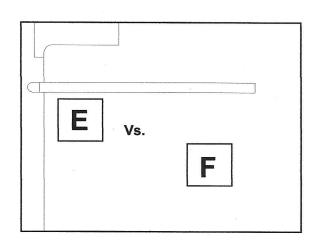
How do we impact and shape the influence process?



Interacting with the outside world Extroversion Introversion Feel pulled outward by external claims and conditions Feel pushed inward by external claims and intrusions Energized by inner resources, internal experiences - Energized by other people - Acts, then (maybe) reflects - Reflects, then (maybe) acts **Apple** Describe an Apple • What do you associate with an apple?

Concepts (C) and Details (D) Concepts Processes information by way of the "sixthsense" or hunch Details Takes in information through the five senses

Concepts Details Looks at patterns and relationships Lives toward the future anticipating what might be Prefers imagining possibilities Looks at specific parts and pieces Lives in the present, enjoying what is there Prefers handling practical matters



Thinking and Feeling

- Thinking
 - Decides on the basis of logic and objective considerations



- Feeling
 - Decides on the basis of personal, subjective values



Thinking (E)

Feeling (F)

- Goes by logic
- justice
- Decides with the head
 Decides with the heart
 - Goes by personal
 - relationships and harmony



What is your leadership style?

Combo Letter	Description	Туре
DE	Detailed Thinkers	Factors
DF	Detailed Feelers	Stabilizers
CF	Conceptual Feelers	Creators
CE	Conceptual Thinkers	Theorists

Questions:

- 1. What are your strengths and weaknesses?
- 2. What would be the most rewarding experience for you?
- 3. What would be the most devastating experience for you?
- 4. How do you like to be supervised?
- 5. How can other people get you to change your behavior when you do not see an immediate need to change?

Building the Bridge

Factors	Theorists
DE	CE
Stabilizers	Creators
DF	CF

Bridging

- How can you indentify another person's style?
 - Listen to the words that are used:
 - D=very descriptive and detailed
 - C=very conceptual, a circular picture
 - E=very factual, "I think"
 - F=very emotional, "I feel"



Next Steps

- Write down three things you will do as a result of today's discussion.
- Share with a partner
- Make a commitment!

Thank You!

Questions, comments, or feedback: Dr.PeterLangton@gmail.com



References

- Kouzes, J. M., & Posner, B. Z. (2002). The leadership challenge (3rd ed.). San Francisco: Jossey-Bass.
 Myers, I.B. & Myers, P.B. (1980). Gifts Differing: Understanding Personality Type. Palo Alto, CA: Consulting Psychologist Press.
 Pledger, C. (2007). Building manager effectiveness by combining leadership training and organization development. Organization Development Journal, 25(2), 71-76.
 Ready, D. A., & Conger, J. A. (2003). Why leadership development efforts fail. MIT Sloan Management Review, 44(3), 88.
 Skipper, C. O., & Bell, L. C. (2006). Influences impacting leadership development. Journal of Management in Engineering, 22(2), 68-74.
 Vroom, V. H., & Jago, A. G. (2007). The role of the situation in leadership. American Psychologist, 62(1), 17-24.